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FOREWORD

A university does not only produce graduates, it also creates knowledge. To this effect, research has been among the major outputs of a university, and the quality of its researches speaks for its quality. Hence, PNU's commitment to academic excellence is now matched with serious research thrusts to respond not only to its mandate as the country's National Center for Teacher Education (NCTE) but also to the global challenges in teacher education.

The PNU Research Agenda (PNU-RA) defines PNU's research directions and serves as blueprint for all its research undertakings. Through this, it is hoped that PNU will produce innovative, cutting-edge and forward-looking researches that are nationally relevant and will truly provide users a better understanding of existing and emerging local and international issues in teacher education. PNU's research agenda also seek to contribute to the advancement of teacher education as an academic discipline through scientific inquiry.

I congratulate the persons involved in the development of this important document. PNU is thankful to all its stakeholders who shared their valuable time and inputs during series of consultations conducted to craft the PNU-RA.

ESTER B. OGENA, Ph.D.

President

Introduction

Universities are expected to generate new knowledge. In the new knowledge economy, this task, while traditionally and essentially is a function of institutions of higher learning, is increasingly more emphasized because new knowledge providers are emerging and challenging universities' role in creating, producing, and translating knowledge. It becomes imperative then for Philippine Normal University to transition itself as a research-oriented teacher education university to strategically position PNU in functioning as the National Center for Teacher Education. Vital to PNU's role as NCTE is the mapping out of puzzle areas in teacher education and translating these into research agenda which will underlie PNU's research initiatives.

The first PNU Research Agenda (first known as University Research Agenda or URA) was crafted in 2004. The URA was crafted through a series of processes which started with a stakeholders' forum with the theme: "Networking: The Continuing Search for Useful Knowledge." The participants to this forum were stakeholders that included legislators and high-ranking officials of both public and private educational agencies. The output was a listing of research topics which were classified, reviewed, and finally put together to constitute the first URA. The classification of the topics was based on the five dimensions of teacher education, namely: 1) context; 2) input; 3) process; 4) effect; and 5) impact.

In keeping with the challenges to ensure quality education, the URA was reviewed and revised in 2008. The revisions included the following: 1) addition of *Policy Research* topics on Teacher Education and Higher Education, and Development Research; and 2) the inclusion of a brief description of each area for clarity and comprehensibility. The revised URA was disseminated to the academic community which in turn suggested additional topics. These suggested topics were incorporated and the final copy of the URA for 2008-2010 was published in print form and disseminated to all stakeholders through the Revised Research Manual released in June 2009.

The designation of PNU as the National Center for Teacher Education (NCTE) in 2009 by virtue of Republic Act 9647and its becoming a Higher Education Regional Research Center (HERRC) just recently

through the efforts of the incumbent president, Dr. Ester B. Ogena, make it imperative for PNU to revisit the URA to make it more responsive to the NCTE mandate of PNU, specifically to: conduct researches, case studies and other appropriate methodologies to enhance curriculum and training designs for teacher training, teacher education, and continuing professional education of teachers and academic supervisors.

The PNU as NCTE is mandated by the law to **create an Education Policy Research and Development Office** which shall:

- a) Establish and maintain a database of education policies and significant issues facing the country's education system, as well as the education systems of other countries, especially in the Asia Pacific Region;
- b) Create and test different models of teacher education, address key factors in successful teacher education programs, and determine which model would best achieve the country's education goals;
- c) Provide a systematic dissemination of research outputs on teacher education to make them readily available to end users such as teachers and academic supervisors;
- d) Share research expertise and competence in education research with other Teacher Education Institutions throughout the country, provided that the research funding of other state universities and colleges shall in no way be affected by the provisions of the Republic Act No. 9647;
- e) Advise the country's policy makers and decision makers in planning, implementing and evaluating reforms in teacher education including the licensing of professional teachers;
- f) Assist in the assessment of government programs on education. As such, PNU may be required by any agency to comment on/or make recommendations regarding the different policies and programs on education; and
- g) Conduct periodic studies in aid of crafting responsive policies and programs on education.

Clearly, the provisions suggest that the PNU is not the sole beneficiary of its research efforts. All other Teacher Education Institutions (TEIs) will also benefit as they will be provided with database of education policies, information on significant issues facing the country's education system, and different models of teacher education which will be used as guide in achieving successful teacher education programs in their own institutions. The TEIs will also benefit from the research expertise and competence in education research of PNU.

The PNU-RA 2013-2015 is a blueprint for tangible and sustainable research initiatives the PNU will take in the next three years to advance the teacher education in the Philippines toward international competitiveness.

Goal and Objectives

The designation of PNU as NCTE necessitates urgent reforms and transformation within the University for the PNU to fulfill its mandate and to respond to challenges and demands of varying scales and complexities. Holistic reforms within the University are imperative to upgrade the quality of competitiveness of teacher education in the country as implied in the NCTE law (Ogena, 2012). One of the University's goals is to strengthen the culture of research among faculty, staff, students and other key players of the University. Thus, the PNU's Strategic Development Plan 2012-2022 outlines the specific research objectives on which the development of the PNU-RA is anchored. The research objectives are as follows:

- 1. Conduct high impact researches that will improve the quality of the educational system particularly teacher education in the country and the world.
- 2. Develop innovative ideas in education that will give PNU an international distinction.
- 3. Share expertise and competence in educational research to the community of learners and/or scholars.
- 4. Provide data to the Department of Education (DepEd) and the Commission on Higher Education (CHED) as input in designing curricular programs in basic education and teacher education.

- 5. Take the leadership role in the development of unifying teacher education research agenda among teacher education institutions.
- 6. Provide policy makers with empirical research data to serve as bases of formulation of the country's education legislative agenda.
- 7. Disseminate all timely research inputs systematically in all modalities (print, non-print) to all its stakeholders.
- 8. Establish and maintain a database of international and national educational policies and other significant data related to education in the Philippines, the Asia Pacific region and beyond.
- 9. Set the research directions of all levels across different disciplines in the University system.
- 10. Provide appropriate allocation of fund and other related resources to ensure efficient and timely implementation of research projects anchored on the PNU-RA specifically the University-based researches (project-based researches).
- 11. Provide research incentives to faculty whose outstanding research skills and exemplary research outputs provide significant contribution to teacher education and merit to the University.

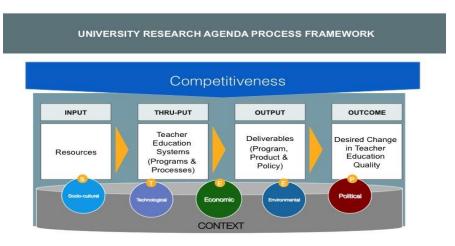
The PNU-RA Process Framework

A process framework based on the Input-Thruput-Output-Outcome model was used to facilitate the development of the PNU Research Agenda. The figure below explains three vital questions that framed the development of the PNU-RA using the process framework. First, questions on antecedents - the variables and conditions that shape, direct, or dictate the nature of teacher education processes and contexts. These specifically refer to input and contexts/drivers. INPUT TO TEACHER **EDUCATION** examines the relationship between the antecedent conditions and the process of teacher education; the available resources and conditions that determine program options. CONTEXT OF TEACHER **EDUCATION** refers to socio-cultural, technological, economic, environmental, and political (STEEP) conditions and trends driving the desire for change, defining the kind of change, and determining the purpose of change to be pursued in teacher education.

Second, questions on processes, the **THRU-PUT OF TEACHER EDUCATION which** directly or indirectly shapes the nature of teacher education or any factor associated with the intervention of a teacher education program, both pre-service and in-service. It also includes the systems that are in place to develop, implement, manage, evaluate, and improve the programs.

Finally, questions on output and outcomes - **OUTPUT OF TEACHER EDUCATION** generally cover contributions of teacher education research to the quality of teacher education institutions and basic education through policy recommendations and development of future programs. It also includes the impact of teacher education to community development and continuing development of teachers. **OUTCOME OF TEACHER EDUCATION** includes expected outcomes of teacher education vis-à-vis the conditions and demands of present society that shape or direct the nature of teacher education process. It revolves around teacher education competitiveness as indicated by the performance of teachers, students, programs, and the institution itself.

These three vital questions serve as frames with which the research areas and the research questions are defined. The thread that links all these together is the imperative of competitiveness. For PNU to remain competitive – to be sought for answers to questions in teacher education, the University has to implement its research agenda at the moment where its research commands the optimum value to the University's stakeholders.



Part of the process framework is the identified national context shaping higher education efforts in the country. This is anchored on the Philippine Development Plan (PDP 2011-2016 and the Millennium Development Goals (MDGs) which both aim to reduce if not totally eradicate poverty and to lay the foundations for sustainable human development. To address this, the Philippine Higher Education has for its mission: a) productivity and competitiveness with good graduates; b) intensified research for technological innovation; and c) improved quality of life of the Filipinos and responsiveness to societal needs.

To help accomplish the national development goals, the National Higher Education sets research agenda gearing toward the generation of knowledge and technologies needed for international, national, and regional higher development; policy formulation; developing innovative programs in cutting edge higher education fields and advancing the frontiers of knowledge in the various disciplines. Promoting teacher education as the primary mission of PNU also aligns the PNU Research Agenda with the goals and objectives of NHERA-2 (National Higher Education Research Agenda). PNU-RA suggests key research areas or themes to provide justification to teacher education research as a public investment and why research is needed in teacher education.

The PNU-RA is responsive to the K to 12 program of the government. It includes topics that are geared toward the conduct of researches that address issues on problems related to the implementation of such program e.g. development of new teacher education curriculum, identification of effective teaching approaches in preparing pre-service teachers, and creation of programs to train in-service teachers, development of instructional materials, funding and infrastructures, support systems provided by the government, among others. All these researches are directed toward the fulfillment of the PNU's mandate and assisting the Department of Education (DepEd) establish and maintain of a complete, adequate, and integrated system of basic education relevant to the goals of national development.

The harmonization of standards compels all universities in the world to strive for international ranking. The majority of ranking systems which determine the quality of universities in the world reveals research performance and influence through publications of research articles with high quality as measured by H-index and impact through citations from ISI

journals. The relevance of international recognition through the academic ranking of world universities positions research not only in the Philippines but also in the international arena. In response to this, the PNU, to be competitive, must do innovation-oriented type of research. PNU as NCTE will create the future of teacher education through innovative research, projecting the image of the University distinctly as the best teacher education institution in Asia.

The PNU Research Agenda Framework

The discussion induced by the process framework generated a wealth of data that point to innovation as the anchor on which research initiatives by the University will be deduced. PNU as NCTE requires the University to be the innovation hub of teacher education research. The figure below illustrates the PNU Research Agenda framework with innovation as anchor identifying eight (8) research themes.



PNU-RA Framework

Table 1 shows the eight themes with the corresponding description of the PNU Research Agenda.

Table 1. PNU-RA Framework

RESEARCH THEMES	DESCRIPTION
Policy Studies	Research on applying social scientific findings to the solution of educational issues and problems Includes research on the various dimensions of policy formulation, implementation, monitoring and evaluation focusing on financing teacher education, economics of education, governance and management of teacher education, policies in teacher training, systems standards in teacher education institutions, systems structure, and procedures in the delivery of basic education
Multidisciplinary/ Pure Research	Research focused on one problem or issue involving several disciplines in teacher education Includes curricular studies, assessment of programs, delivery of teaching-learning process, and pedagogical content knowledge
Local Responsiveness	Research on different areas of teacher education responding to the needs and problems of the local community and industry Includes studies on indigenous peoples/cultural communities, multicultural education, curriculum localization, green technology, technology and livelihood education, and school-community partnership
Translational Research	Research on translating educational theories into teaching-learning practice Includes field studies, constructing pedagogical/instructional models, curriculum models, teacher education models, instructional delivery models, student financing models, change, development and transformation research, and university-community-industry partnership
Internationalization	Research on international rankings and global benchmarking Includes quality assurance systems, qualification standards, products that will attract international audience, cultural diversities, and international linkages

RESEARCH THEMES	DESCRIPTION
Product Development	Research on quality product (material and human resources) solutions to national and global educational issues and demands Includes instructional materials and instrument development, educational resources development, competence and capacities of teachers and learners, and technological knowledge products
Sustainability	Research on the value of environmental sustainability, continuing growth and forward thinking Includes the physical environment, information and communications technology, equipment/infrastructure requirements, management system, and organizational culture
New and Emerging Areas in Teacher Education	Research on emerging trends, values and norms in educational systems Cognition and brain-based research, possible existence of East-Asian pedagogies, and new ecologies of learning

The PNU Research Agenda offers a strategic spectrum of innovation-oriented research areas that scholars, practitioners, and graduate and undergraduate students in the field of teacher education will focus on their research work to project the future of teacher education in the country and to be internationally recognized teacher Education University in Asia as envisioned by 2022. The following objectives will be pursued:

- 1. Improve the product of teacher education (pre-service and inservice).
- 2. Advance teacher education in the country for international competitiveness.
- 3. Generate new knowledge in teacher education to meet the current and future demands of the knowledge economy for national development and international acceptance.
- 4. Increase PNU's research productivity to transition the university as a research-oriented teacher education university.

The implementation of the PNU-RA will hopefully contribute to defining, broadening, and deepening the anatomy of teacher education as a scientific field of inquiry.

Table 2 below shows the categories of research areas that emanate from the entire process of teacher education from different perspectives of multi-stakeholders' which shape the INNOVATION research themes for the PNU-RA 2013-2015.

Table 2. PNU RESEARCH AGENDA MATRIX

TEACHER EDUCATION PROCESS					
		INPUT	THRU-PUT	OUTPUT	OUTCOME
I N N		Student Admissions Policies	System of Monitoring and Evaluation	Policy Analysis Research	Indicators of National Development
O V A T I O N S	Policy studies	Teacher Education Students' Recuitment, Selection, Retention	Faculty and Staff Development	Systems Review of Policies in Teacher Education Institutions Systems Structures and Procedures in the Delivery of Basic Education Policies in Teacher Training	Impact of Teacher Education on National Development
RESEARCH THEMES	Multidisciplinary studies and pure research		Curriculum Studies/Disciplinal Content Pedagogical Content Knowledge (PCK) Technological Pedagogical Content Knowledge Pedagogical Approaches/Method s and Strategies Delivery Models of Teaching Alternative Learning System Assessment of teaching-learning		

PNU Research Agenda

	TEACHER EDUCATION PROCESS				
		INPUT	THRU-PUT	OUTPUT	OUTCOME
			Curriculum Localization	Impact of Teacher Education in Community Development	Indicators of Regional Development
I N N O V	Local responsiveness		Cultural/Multicultural Studies IP Education Green and Technology Technology and Livelihood		Impact of Teacher Education to Regional Development
A T I	Translational research		Teachers' Field Study Experiences University- Community-Industry Partnership	Impact Study Teacher Education Model Building	Change, Development and Transformation
N S R E S E A R	Internationaliza- tion	Qualifications of Faculty in Teacher Education Institutions	Licensure/Professio nal Examinations Performance Institutional Accreditation Standards	Benchmarking/Com parative Studies (with other TEIs /countries)	Index of Teacher Education Competitiveness by Discipline Drivers of Teacher Education Competitiveness Index of International Acceptance and
C H T		Qualifications of	Certification		Recognition Indicators of Quality Teacher Education
H		Administrative Staff	Standards and International Ranking System		
M E S	Product development	Teacher Qualities Teaching Philosophy, Beliefs and Values	Instructional Materials Development Instrument Development Technological Pedagogical Content Knowledge Students' Achievement Academic and Cocurricular Activities for Students Continuing Education of In- Service Teachers		

PNU Research Agenda

2013-2015

	TEACHER EDUCATION PROCESS				
		INPUT	THRU-PUT	OUTPUT	OUTCOME
- X X O X X -		Systems Standards (Productivity, Efficiency and Effectiveness) Administrative Management System Governance			Sustainability of Competitiveness
I O N S R E S E A	Sustainability	Use of Educational Facilities to Facilitate Learning (library resources, laboratories such as speech laboratories) Working Environment/Conducive Workspace Financial Management and Sustainability	Utilization of Equipment and Facilities		
(RCH THEXES	New and Emerging areas in teacher education				

The research categories are clustered into key research areas that crafted the major themes for the PNU Research Agenda. Table 3 shows the key research areas of PNU-RA 2013-2015.

Table 3. PNU RESEARCH AGENDA 2013-2015

	le 3. PNU RESEARCH AGENDA 2013-2015		
RESEARCH THEME	KEY RESEARCH AREAS		
Policy Studies	 Qualifications Standards Students' Recruitment, Selection and Retention Economics of Education Teacher Training Policies Systems Standards in Teacher Education/Basic Education Legislative Agenda in Education Governance Administrative Management System 		
Multidisciplinary Studies and Pure Research	 Curricular Studies Teaching Philosophy, Beliefs and Values Teacher Qualities Pedagogical Content Knowledge/Methods of Teaching Delivery Models of Teaching Assessment of Teacher Education/Basic Education Programs Assessment of Learning 		
Local Responsiveness	 Cultural/Multicultural Studies Indigenous Education Curriculum Localization Green Technology Technology and Livelihood Education School-Community-Industry Partnership 		
Translational Research	 Field Studies Model Building Change, Development and Transformation Studies School-Community Partnership School-Industry Partnership 		
Internationalization	 Benchmarking/Comparative Studies Quality Assurance Systems Cultural Diversities International Linkages International Scholarships and Exchange Programs Transnational Education 		

RESEARCH THEME	KEY RESEARCH AREAS
Product Development	 Learning Resource Package Development Instrument Development Technological/Livelihood Education Products Educational Inventions Teacher Competence and Capacities ICT Utilization and Integration in Teacher Education
Sustainability	 Environment and Climate Change Information and Communications Technology Equipment/Infrastructure Knowledge Management System Organizational Culture Financial and Auditing Operations
New and Emerging Areas in Teacher Education	 Cognitive and Brain-Based Research East-Asian Pedagogies New Ecologies of Learning Emerging Values and Norms in Educational Systems

The PNU Research Agenda defines an array of relevant areas in the field of teacher education research. The research areas may not be exhaustive since generation of knowledge is limitless. From the generated themes, research topics are also suggested to guide or provide direction the faculty, staff, and both the graduate and the undergraduate students in the conduct of teacher education researches. Table 4 describes research topics for each of the themes. The list is neither prescriptive nor exhaustive.

Table 4. SAMPLE RESEARCH TOPICS

RESEARCH THEME	RESEARCH TOPICS RESEARCH TOPICS
TITE/VIL	Analysis of the NCBTS, its responsiveness to the needs of the future
	teachers
	Hiring, promotion and retention of faculty (Performance appraisal
	system)
	Admission policy on foreign students
	Administrators profile
	Performance appraisal system
	Admission process
	Non-teaching staff profile
	Supply and demand for teachers
	Maximizing investments in teacher preparation in the Philippines
	Supply and requirements for future teachers in the Philippines
Policy	Analysis of the family income profile of students, cost-structure of the
Studies	university and other economic indicators as basis of the development
	of a socialized tuition fee system
	 Policy formation on the standardized and intellectualized use of Filipino in a university
	 Creation of new school policies and intervention programs against
	smoking by determining the TEI stakeholders' knowledge, attitudes and
	practices on smoking and its related policies
	 Teaching and learning beliefs and experiences in relation to large class
	large class: basis for policy making
	Development of an aptitude test for BS/AB graduates for teaching
	English in the high school level
	 Development of exit examination for future teachers; an internal quality
	assurance system in teacher education programs
	Financial and organizational costs
	Appropriate and fair teaching assignments (faculty loading) Proposed and in a particular part
	Rewards and incentives systems
	 Mentoring and support Professionalization of service
	Amendments to RA 4670 (Magna Carta for Teachers)
	 DepEd and CHED policies affecting Teacher Education
	 Institutionalizing continuing education
	Systems review of policies in teacher education institutions
	Policies in teacher training
	System structures and procedures in the delivery of basic education
	Developing teacher education Framework for K to 12
	National policies and curriculum for lifelong learning
	Developing a ranking system for teacher education programs
	Improvement in admission policies
	Wash back effect of LET results on teacher education curriculum
	Licensure examination competencies

RESEARCH THEME	RESEARCH TOPICS
	Pefining teacher qualities Values arientation of pre-service teachers Commitment to teaching Development of socio-culturally sensitive/nationalistic teachers Language-related attitudes and beliefs Language proficiency/skills (verbal and written communication skills) of teachers as input to teacher qualification standards for hiring Research aptitude of teachers Analysis of the teacher education curriculum to be responsive to the needs of future teachers Innovative teaching approaches/methods/ strategies in teaching the discipline Teacher and student interaction with focus on effective ways of teaching the future teachers Distance learning Mobile teachers Multi-grade instruction National study of the novice teachers' development and mathematical knowledge for teaching The Filipino learner: cognitive, social, emotional, moral, and physical attributes LET as predictor of teaching performance: case of graduates across disciplines Development of teaching-learning model for developing future teachers' 21st century competencies and skills Assessment and evaluation of learning outcomes Traditional and authentic non-traditional assessment tools and rating systems Teacher-made tests Standard assessment tools for basic subjects Conflict management and risk analysis Professional life skills of teachers after training Research capabilities of TEIs Research capabilities of TEIs Research capabilities of TEIs Research competence of teachers Exploring Rizal's education philosophy toward a Filipino on education Facilitating early literacy development Comparison of the Literature student-teachers' cognition and practices before and after practice teaching Exploring Filipino teacher education students' conception of teaching
	and learningPractices in teaching to children using MTB-MLE

RESEARCH THEME	RESEARCH TOPICS
Multidiscip linary Studies and Pure Research	 Beginning teachers standards (BetS) framework Framework for enhancement of LET and its systems environment Teacher development needs study Differentiated national competency-based teacher standards (D-NCBTS) Enhanced performance appraisal systems for teachers (E-PAST) Assessment for teacher academic renewal (AfTAR) Teacher educators typology Differentiated national competency based standards for teacher educators (D-NCBSTE) Development of an instructional model for effective pedagogical approaches for nurturing teacher leaders in teacher education institutions
Local Responsiv eness	 Curriculum localization/multicultural curriculum Readiness of the teacher education curriculum in implementing mother-tongue based teaching Alternative learning styles/local ways of doing Use of indigenous products and resources Understanding local history Cultural beliefs, rituals and values Livelihood education in local communities Cross-cultural community-based learning Baseline data for the conservation of priority species of indigenous trees Status of indigenous peoples education as basis for designing multicultural education developing indigenous-based instructional model for literacy programs Ethnobotanical study of indigenous plants used by local people Arrangement of selected songs of indeigenous people
Transla- tional Research	 Teaching teachers of other fields how to teach Exploring models for Erasmus Mundus in pre-service education Home study program Open university/high school program Teacher training models Integrative mode of teaching Parent-teacher partnership model to quality education Education -related variables needed for business and industry

RESEARCH	RESEARCH TOPICS
THEME	RESEARCH TO TOS
Internation alization	 Certification standards and international ranking system Benchmarking continuing education programs Teacher education accreditation standards Internal evaluation of accreditation process Tracer study or career development of alumni abroad Demands of employers overseas for teacher qualities and competence Professional life skills of teachers after trainings Comparative studies between the teaching practices in our country and those in neighboring countries Harmonizing the standards of the K-12 curriculum across ASEAN countries Developing standards in teacher education curriculum and educational research Assessment of the level of internationalization of TEIs in the Philippines Accreditation system of teacher education programs in selected countries Competitive edge of migrant Filipino teachers in selected countries Constructing the ASEAN image through educational curriculum of
Product Develop- ment	 selected 3NS and TEIs among members of ASEAN Modules development for student (example, in far-flung areas of the country and mother tongue-based multilingual education materials) Instructional materials for disciplinal content and pedagogical content knowledge Instruments to measure educational constructs across disciplines (for example, instruments to measure literacy levels) Use of ICT in teaching the discipline Use of ICT in developing educational resources Capability of staff to use ICT Extent of ICT use in data/knowledge management system K to 12 instructional materials development Learning packages (example, learning packages in music, arts, and humanities) Creation of institutional nutrition program, formulation of policies, and creation of materials to promote good nutrition Instructional resource of pedagogical innovations in professional education (PIPE) Development and validation of instructional materials for teaching MTB-MLE Chemistry micro lab kit Physics micro-scale laboratory kit Development and validation of culturally-sensitive curriculum material evaluation tool Development of tutorial courseware on selected topics in mathematics, science and language Systems software development for national database center for education

RESEARCH THEME	RESEARCH TOPICS
Sustaina- bility	 Empowerment of school managers/leaders Educational leadership of school managers and institutional management Research mentoring and continuing education of teachers Environmental and climate change studies with educational implication
New and Emerging Areas in Teacher Education	 Emerging subject areas in basic education affecting teacher education curricula (i.e. K to12) Meta-cognitive strategies and brain-based research Conflict management style of teacher education students; basis for development of a conflict management system design Development of a model for senior high school (grades 11-12) teacher education track program

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PNU-RA DEVELOPMENT PLAN OF ACTIVITIES

Date	Activity
June 21, 2011	Workshop to review and update the PNU Research Agenda (PNU-RA)
September 14, 2012	Multi-Stakeholders' Forum on Revisiting the PNU Research Agenda (PNU-RA)
September 2012	Consolidation of Output by CREDE Documenters
October 2012	Redrafting of PNU-RA (1st draft)
October 2012	Deliberation of PNU-RA Output by CREDE Faculty and Staff
October 2012	College Workshops on PNU-RA led by Research Coordinators for Feedback
December 5, 2012	Presentation of URA to Agusan Campus Research Workshop for Feedback
January 2012	Writing of PNU-RA (2 nd draft)
February 2013	Presentation of PNU-RA for Approval of the Research Council
April 2013	Focus Group Discussion on PNU-RA with the VPPRE and the University President
April 18, 2013	Revision of PNU-RA by CREDE (3 rd draft)
May 18, 2013	Validation of PNU-RA by Selected Faculty Experts
May 21, 2013	Refinement of PNU-RA (4 th draft)
May 30, 2013	Consultation with VPPRE and the University President
June 2013	Presentation to External Validators (SUCs Research Management Training)
July 2013	Final Editing of PNU-RA (5 th draft)
August 9	Presentation of the PNU-RA for approval of the Research and Extension Services Coordinating Committee
September 2013	Presentation and approval of the Administrative Council
September 18, 2013	Presentation to BOR for approval
December 12, 2013	BOR approval of the University Research Agenda (BOR Resolution U-2010 s.2013)

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